

course he's invited. I saw him in Aqaba, Jordan, so I've had a chance to meet with this man twice. And it's—he's a fellow who has, initially, in his new position, made some very difficult decisions, but the right decisions. And I think the Palestinians, if they continue to follow a path toward peaceful relations and the development of a free state where people can express their opinions and have dissent and an open press, there's a very good chance the state will happen. And I'm looking forward to that.

Mr. Ahmed. Mr. President, thank you so much.

The President. Thank you, sir. Lukman, good job.

NOTE: The interview was taped at 1:23 p.m. in the Map Room at the White House for later broadcast. In his remarks, the President referred to Prime Minister Ayad Allawi of the Iraqi Interim Government; and President Mahmoud Abbas (Abu Mazen) of the Palestinian Authority. A tape was not available for verification of the content of this interview.

Remarks in a Discussion on Health Care Information Technology in Cleveland, Ohio January 27, 2005

The President. Thank you, Leavitt. Thank you, Mike. No, thank you all. Thanks for coming. No, please be seated. Thank you. Thanks for the warm reception. It's great to be here at one of the Nation's finest medical complexes. I want to thank you for giving us a chance to come by and talk about how to make sure health care is available and affordable for our fellow citizens.

I am honored Mike Leavitt has agreed to serve our country. He's been in the job 15 hours, and he hasn't made any mistakes yet. *[Laughter]* But he is going to do a great job. He was a former Governor from the great State of Utah. He understands the need for the Federal Government to relate effectively with State governments. The HHS is a complex organization with a lot of tasks. It requires good management skill in order to be an effective Secretary. I am confident that Mike has got the skill set and the vision necessary to do the job.

And so, Mr. Secretary, welcome to the job. I'm looking forward to working with you. I know a lot of docs are too. And you'll do fine. Fifteen hours and no errors is a good start.

I want to thank Toby Cosgrove, the doc, the CEO and chairman of this fantastic facility, for welcoming us here. I'm honored, Doc, that you put up with the entourage and let us come and visit with the good folks here in the Cleveland area.

I appreciate the docs who showed me the fantastic technologies that are now in place in this hospital. That's part of what we're going to discuss today. As you can see, I've asked some people who know what they're talking about to come and share the great excitement of information technology and how it can help change medicine and save money and save lives and, most importantly, make our fellow citizens—make available to our fellow citizens a health care system that is responsive to their needs.

And so thank you all for coming. I think you're going to find this pretty interesting. I know I'm going to.

I want to thank the Governor of the great State of Ohio for joining us. The last time I saw Taft, he was dancing on the stage at an Inaugural ceremony. *[Laughter]* He's about as lousy a dancer as I am. *[Laughter]*

I want to thank two Members of the Congress who traveled with me today on Air Force One, Ralph Regula, who is a fine Member of the House of Representatives, as well as—thank you for coming, Ralph—as well as Congressman Steve LaTourette. We appreciate you coming, Steve. You over there? Yes, he's still there. I was going to say, if he skipped the deal, he wasn't going to get a ride back. [*Laughter*]

I want to thank all the docs who are here. I want to thank all the people who—nurses who are here and the staff members who are here. I want to thank you for your compassion, and I want to thank you for lending your enormous skills and talents to saving lives. It's—we've got the greatest medical system in the world, and the role of the Federal Government is to do what is necessary to keep it that way. And I believe that the reason why we're so good is not only because we're great at research, but our people are so compassionate and decent and care about their patients.

I want to talk—by the way, I met a guy named T.J. Powell. Where are you, T.J.? There you go. T.J. was at Air Force One. The reason I like to mention somebody like T.J. is because he volunteers a thousand hours per year in helping people as a member of the Ohio Medical Reserve Corps. In other words, he lends his talent and time to help people have a better life. In my State of the Union, I'm going to talk about the strengths of our country, the economy and our military—and we intend to keep it strong to keep the peace. But the true strength is the fact that we've got citizens from all walks of life who are willing to volunteer a thousand hours a year to make somebody's life better. I thank you for the example you've set, T.J. I appreciate you coming.

So the fundamental question facing the country is, can we have a health care system that is available and affordable without the Federal Government running it? I mean, it really is a philosophical challenge.

There's good, well-meaning folks who believe that the best health care system is one where Washington, DC, makes the decisions. I happen to believe the best health care system is one where the consumers, the patients, make the decisions.

And so here are some practical ways for us to deal with the rising costs in health care. One is to make sure that people who can't afford health care have got health care available to them in a commonsense way. And that's why I'm such a big backer of expanding community health centers to every poor county in America. We really want people who cannot afford health care, the poor and the indigent, to be able to get good primary care at one of these community health centers and not in the emergency rooms of the hospitals across the United States of America.

The best way for a compassionate society to help make sure there is a health care safety net is to expand these community centers, which are working. I mean, this is something—we say, "Are you going to fund programs that get results?" And the answer is: You bet. And these community health centers get great results. And so I'm looking forward to calling upon Congress to expand them to every poor county in the country.

Secondly, we have made clear our commitment to our Nation's seniors that we'll have a Medicare system that is modern. I can remember traveling the country explaining to people that Medicare would pay for thousands of dollars for a heart surgery—\$100,000 for a heart surgery, say, but not one dime for the prescription drugs that would prevent the heart surgery from being needed in the first place. That didn't seem a very effective use of taxpayers' money to me, and it certainly said that the Medicare system wasn't modern.

So I called upon Congress, and Congress acted, and I signed a bill that makes the Medicare system more modern to meet the needs of our seniors. Inherent in the reforms in that bill is giving seniors more

options and more choices to choose from, which is a philosophy that I think you'll hear as we discuss what is available to help control costs. In other words, the more choices people have in health care, the more likely it is that costs will be under control.

Let me give you an interesting idea that I think small-business owners need to look at, and those are called health savings accounts—or individuals need to look at it, or families need to look at health savings accounts. A health savings account is basically a plan that says you buy a high-deductible catastrophic plan—in other words, you cover your first \$2,000 of medical expenses, and then the insurance kicks in after that—and that to cover the medical—routine medical expenses up to \$2,000, your business contributes tax-free into the plan, which is—and if you don't spend the 2,000—in other words, if you make right choices about how you live and what you put into your body; in other words, if you prevent disease by exercising on a daily basis, and there's money not spent in the account—you can roll it over from one year to the next tax-free. And as you withdraw the money, you can do so tax-free.

Now, the cost of the insurance for the high-deductible catastrophic plan is incredibly less expensive than the normal third-party payer system. And the savings on premiums from that plan more than covers the incidental costs necessary until you get up to the deductible. That's a complicated way of saying, this works.

And I ask small-business owners to take a look at health savings accounts. Most of the working uninsured work for small-business owners, who are getting squeezed by the high cost of medicine. This is a way to be able to afford health care for your employees and, at the same time, put your employees in charge of the decisionmaking when it comes to health care.

One of the issues, in terms of the cost of health care, is the fact that many people have their health care decisions made by

third-party payers. So, in other words, they're not really involved with the expenses and the expenditure of money. You show up, and the insurance company covers your costs. But you don't know what the costs are, and you're not involved in the decisionmaking. Health savings accounts, which will make life more affordable for employer and employee, really puts somebody in charge of the decisionmaking, and that in itself is part of how you control costs. If you're out there shopping for a better deal, it helps bring cost efficiencies into a system that needs cost efficiencies.

Another way to help people afford health care, particularly small businesses, is to allow small businesses to pool risk. Right now, if you're a restaurant in Ohio and a restaurant in Texas, you have to buy your insurance only within Ohio or only within Texas. I believe restaurants ought to be able to pool across jurisdictional boundaries so they can buy insurance at the same discount that big companies get to do. In other words, the more people you have in the—in your pool of people to insure, the less expensive insurance becomes. It makes sense, doesn't it? But the law prevents people from doing that now. So here are some practical ways to help with the cost of medicine.

Another practical way—and I want to thank the FDA for having responded to our call—is to get generic drugs to the market faster. Brandname drugs are protected by patent for a period of time to allow pharmaceutical companies to recoup their research and development. That makes sense, but what doesn't make sense is the company's ability to delay the arrival of generic drugs. They do the exact same thing brandname drugs do, but they're far less expensive. And so, by speeding generic drugs to the market, we'll make pharmaceuticals more affordable to our seniors and take the pressure off our State budgets, which we are now in the process of doing.

But we're here to talk about another way to save health—save costs in health care,

and that's information technology. Now look, most industries in America have used information technology to make their businesses more cost-effective, more efficient, and more productive, and the truth of the matter is, health care hasn't. I mean, health care has been fantastic in terms of technological change. I mean, you see these machines in these hospitals—compared to what life was like 10 years ago, things have changed dramatically.

And health care has got—we've got fantastic new pharmaceuticals that help save lives, but we've got docs still writing records by hand. And most docs can't write very well anyway, so—[laughter]. Can you? [Laughter]

And so the fundamental question is, how do we encourage information technology in a field like health care that will save lives, make patients more involved in decision-making, and save money for American people. That's what we're here to talk about.

And I've asked Dr. David Brailer to join us. When we started the process of encouraging information technology to spread throughout health care and setting the goal that there ought to be—every patient—every American ought to have a medical—electronic medical record within I think 7 years—7 years or 10 years?

David Brailer. Ten years.

The President. Ten years—yes, 10. I asked David—or I didn't ask David—Secretary Tommy Thompson asked David and told me he asked David to be in charge of the Federal effort to do what is necessary to reduce the obstacles and roadblocks to get electronic medical records into the hands of every citizen.

So I've asked David to join us to kind of help explain what I'm desperately trying to explain to you—[laughter]—in English—and so that people understand why information technology can advantage our society.

Why don't you start, David?

[At this point, Dr. Brailer, National Health Information Technology Coordinator, Department of Health and Human Services, made brief remarks.]

The President. Yes, if you're in Florida—living in Ohio and you have to go down to Florida—my brother is the Governor, so I'm putting a plug there. [Laughter] But you go to Florida, you get in an automobile accident, an electronic medical record means your data to the doc in the emergency room is transmitted just like that, as opposed to calling somebody, getting them out of bed, could you please go find so-and-so's file, read somebody's file, and transmit the information. I mean, you can imagine, a speedy response to an emergency saves lives.

Go ahead, sorry. I just wanted to put a plug in there.

Dr. Brailer. It's okay, sir. [Laughter]

[Dr. Brailer made further remarks.]

The President. Well, thank you, sir. David, thanks. He's outlined kind of a national vision, a national strategy—which is being implemented from the ground up, by the way, not the top down. That's why we're here at the hospital, because they've implemented really interesting information technology here.

Let me just say one thing before we get to some docs who are on the frontline of change. One of the things we have to do in this society is to have a judicial system that's fair and balanced. And I couldn't help but think of these good folks who are practicing medicine and realizing that too many of their fellow citizens are leaving the practice of medicine because of junk lawsuits. This society needs to have balanced and fair law. And it is important for Members of Congress, Members of the United States Senate, to know that a unbalanced legal system, a system where the law is like a lottery when it comes to suing people in medicine, is driving good people out of practice. We need medical liability reform—now.

Anyway—Martin Harris. Martin, what do you do? Dr. Martin Harris—excuse me.

C. *Martin Harris*. I am a general internist, but I'm also the chief information officer for the Cleveland Clinic Foundation.

The President. That's pretty good. [Laughter]

Dr. Harris. It's a good combination; keeps me up.

The President. That's strong—[laughter]—a man of many talents.

[*Dr. Harris made brief remarks.*]

The President. You're doing good. Keep going. [Laughter]

Dr. Harris. All right. I do have one more. And I will point out to you that everything I'm talking about will be in place in Florida by July this year. [Laughter]

The President. Let me ask you something. I know you've got one more. I don't want to—I'm just sitting here thinking about, I'm sure people are out there saying, "I don't want my medical records floating around ether, so somebody can pick them up." I presume I'm like most Americans; I think my medical records should be private. I don't want people prying into them. I don't want people looking at them. I don't want people opening them up unless I say it's fine for you to do so. Explain how you—

Dr. Harris. Absolutely. So that is true, and it's true whether it's in electronic form or whether it's a piece of paper. We want to know that the record is secure and that it remains confidential. But information technology actually works perfectly to document that. If you left a medical record on paper in a room, how will you know who saw it? You can't know. When it's in electronic form, when anyone logs on to the system, we know. We know who they are. We know where they are. We know what they were looking at. And we can keep logs of all that information so that we can confirm for our patients that their information is secure.

The President. One more?

[*Dr. Harris made further remarks.*]

The President. See, what he's saying there is that these networks are beginning to grow, from the Cleveland Center out, and the fundamental question is, can the Cleveland Center's network talk to somebody else's network so that you can exchange information? It's one thing to have information on a regional basis; we need to have it on a national basis so that information flows across our country. And that's what the interoperability means.

Listen, you did a fabulous job.

Dr. Harris. Thank you.

The President. Really good job.

Dr. Bob Juhasz. Dr. Juhasz, thank you for being here. What kind of doctor are you—besides a good one? [Laughter]

Robert S. Juhasz. I am a primary care/internal medicine physician.

[*Dr. Juhasz, internist, The Cleveland Clinic, Concord Township, OH, made brief remarks, concluding as follows.*]

Dr. Juhasz. And with the MyChart, it allows me to look at that laboratory information, be able to put a secure message to that patient about their laboratory data, and it sends them a secure message to say that you have something to look at in your MyChart site. They log on in a secure way to that site, and they're able to actually review their laboratory work, anything that they've had done previously, as well as my notes. They're also able, if they need to ask for a prescription refill or if they need to get a future appointment, they can do that. And for patients like Patty, that—

The President. Is Patty your patient?

Dr. Juhasz. Yes, she is.

Patricia McGinley. I'm the patient.

The President. Sometimes when we leave the doctor's office, we're wondering when you're going to get new magazine subscriptions. [Laughter] Anyway—

Dr. Juhasz. I try to make sure those are updated. [Laughter]

The President. Patty. Bob is your doctor?

Ms. McGinley. Yes, he is. He has been for 6 years.

The President. Looks like a fine man.

Ms. McGinley. He's a wonderful physician.

The President. By the way, before we get to Patty, just think how many Bobs there are in the world who have—who will go from writing and wondering and picking up files to an efficient system. And when that's—what he just described, the efficiency he just described means he's saving time and, therefore, money for the patients. And when you multiply the efficiencies to be gained all across the spectrum, whether it be individual docs or hospitals or networks, that's why some predict that you can save 20 percent off the cost of health care as a result of the advent of information technology.

Patty.

Ms. McGinley. Yes, Mr. President.

The President. Welcome. I'm glad you're here. Thank you for coming.

Ms. McGinley. Thank you for having me.

The President. You look healthy to me, but I'm not a doctor. [Laughter]

[*Ms. McGinley made further remarks.*]

The President. You did a great job. I think one of the things that's interesting—what struck me about Patty's conversation was—is that—how liberated she feels through information and that I'm sure a lot of patients—and you probably can testify to this—are pretty nervous about dealing with doctors and the words and the diseases and all that stuff. And all of the sudden, the more educated you become, the more comfortable you become, not only about figuring out what's wrong but, more importantly, figuring out how to cure the problem.

And one of the—listen, information is a liberating tool. And it's liberating for a lot of parts of life, including health care. So thank you for sharing that.

Ms. McGinley. You're welcome.

The President. Jorge del Castillo. See. I'm Jorge, too. [Laughter]

Jorge del Castillo. It's a good name.

The President. That means George. [Laughter] He's Jorge D., I'm Jorge W. [Laughter] Anyway—so where do you work?

[*Dr. del Castillo, associate chief of emergency medicine, Evanston Northwestern Healthcare, Evanston, IL, made brief remarks.*]

The President. How long has—have these medical records been available in your situation?

Dr. del Castillo. We deployed—we started in March of 2003. This March it will be 2 years. Interestingly enough, most of our physicians went into the electronic medical records kicking and screaming, and now they can't live without it. It is—the system went down the other day for about 2 hours, and there were just complaints and cries of help and so on because you just cannot live without it. It is just one of the best things that can happen to the medical field.

The President. Yes, you see it's interesting, isn't it? I mean, they've only been in—have had this technology for 2 years. I mean, we're talking the beginning of, and—of a development in health care that is going to be lifesaving and costsaving and changing for the better. And that's what's so exciting about it. And I appreciate you sharing that with us.

Dr. del Castillo. My pleasure, sir.

The President. We've got one other doc here to talk to, Barth Doroshuk. Barth, where do you live?

Barth Doroshuk. I'm from Bethesda, Maryland, Mr. President.

The President. Right, yes, yes.

Mr. Doroshuk. Right next door to you.

The President. Within spitting distance of the Capital. [Laughter]

Mr. Doroshuk. Exactly.

The President. Give us a sense about you—actually, I'll introduce Barth. Barth is

a—I wouldn't call you sole practitioner, but close to it.

Mr. Doroshuk. We have a very—we have a small practice in Washington, DC, and in Maryland. The Washington ENT Group provides ear, nose, and throat medicine and head and neck surgery to the regional area of the metropolitan DC area.

The President. And how many docs?

Mr. Doroshuk. And we have six doctors.

The President. So it's a relatively small practice.

Mr. Doroshuk. Small compared to the testimonies we've heard this morning already—four audiologists and a radiology technician because we do some X rays. And when we went into electronic medical records back in 2000, we were looking at starting the practice up, and we had a choice: Do we do it the way we've always done it, or do we move ahead? Is there technology that's there? Is it reliable enough? And is the investment safe? And lo and behold, we decided to go ahead and implement a fully digital medical office, and we haven't looked back.

The President. Which, by the way, has got to be a pretty serious decision for a very small doctors' office. In other words, there's a lot of doctors out there saying, "I don't think I need this, and the cost-benefit ratio certainly doesn't justify me, the sole practitioner, or me operating with three or four other docs."

[*Mr. Doroshuk, president and chief operating officer, Washington ENT Group, Bethesda, MD, made further remarks.*]

The President. Is the cost-benefit—I mean, is it clear to you now that—

Mr. Doroshuk. It's very clear to us, very clear to us. When we opened up our second office, it was not even a factor.

The President. So in other words, it kind of defies the notion that there has to be economies of scale in order to benefit from IT—in other words, big hospitals with a lot of docs will benefit, but little docs won't be able to afford the costs. And it's very

important for docs who are listening to this to understand that the cost-benefit is noticeable and real, and not only that, you're expanding as opposed to going out of business.

[*Mr. Doroshuk made further remarks.*]

The President. The role of the—thank you. Good job. The role of the Federal Government is to not only set the strategy but to spend grant money to encourage the development of regional hubs and to really get the process started. There will be a certain momentum that will be achieved once the cost-benefit becomes aware to everybody that's a practitioner. But the Government's role is to help best practices get started. We've sent out two Federal grants from HHS totaling \$3 million to Cleveland Clinic to help spur and spawn this fantastic technological development.

And one of the things that I'm excited about is that we're just beginning to learn about the great potential of information technology. And I think what you're witnessing is a dialog about—on a subject that is going to change our lives for the better, and that's why I'm excited about it.

I thank our panelists for being here, for sharing your knowledge, your firsthand knowledge about what is possible, what's taking place. Imagine what the world is going to be like 10 years from now. I mean, what we're hearing today is just the beginning of substantial change, all aimed at improving people's lives and making sure that health care is as affordable as it can possibly be for every citizen.

I hope you've enjoyed this as much as I have. I have found it to be incredibly informative, and I want to thank our panelists once again for sharing their wisdom and knowledge.

God bless.

NOTE: The President spoke at 11:30 a.m. at the Cleveland Clinic InterContinental Suite Hotel. In his remarks, he referred to Toby

Cosgrove, chairman and chief executive officer, The Cleveland Clinic; and Gov. Bob Taft of Ohio.

Remarks at a Swearing-In Ceremony for Condoleezza Rice as Secretary of State

January 28, 2005

Thank you all for coming. Laura and I are honored to be here. Over the past 4 years, America has benefited from the wise counsel of Dr. Condoleezza Rice and our family has been enriched by our friendship with this remarkable person. We love her. I don't know if you're supposed to say that about the Secretary of State. *[Laughter]*

Condi—appointment and confirmation of Secretary of State marks a remarkable transition in what is already a career of outstanding service and accomplishment.

Today also marks an opportunity to honor another career defined by service and accomplishment. Throughout a lifetime spent in public service, Colin Powell has asked nothing in return. For over four decades, millions at home and abroad have benefited from his bravery, his dignity, and his integrity. He's left our Nation a better place than it was when he began his career in public service as a second lieutenant in the United States Army. His magnificent wife, Alma, I am certain is pleased that a grateful nation is giving back her husband—*[laughter]*—and all of us admire and appreciate the service of Colin Powell.

I appreciate the fact that Justice Ruth Bader Ginsburg administered the oath. It was neighborly of her to do that. *[Laughter]* I want to thank Congresswoman Jane Harman from California for joining us, as well as Juanita Millender-McDonald from California. We're honored you both are here. Thanks for taking time to honor your fellow Californian, Condi Rice.

I see sitting between you two is a fine American in Andrew Young. Welcome,

Andy. Thank you for coming. I shouldn't start going around the room heralding all the—*[laughter]*—accomplished souls who are here. I do want to thank members of the diplomatic corps for coming. I appreciate Your Excellencies taking time to honor Condi. I want to thank the distinguished guests and members—folks who work at the State Department for joining us as well. It's a good thing to come and honor your new boss—*[laughter]*—good diplomacy—*[laughter]*.

Colin Powell leaves big shoes to fill at the State Department, but Condi Rice is the right person to fill them. As National Security Adviser, she has led during a time when events not of our choosing have forced America to the leading edge of history. Condi has an abiding belief in the power of democracy to secure justice and liberty and the inclusion of men and women of all races and religions in the courses that free nations chart for themselves.

A few days from now, these convictions will be confirmed by the Iraqi people when they cast their ballots in Iraq's first free elections in generations. Sunday's election is the first step in a process that will allow Iraqis to write and pass a constitution that enshrines self-government and the rule of law. This history is changing the world, because the advent of democracy in Iraq will serve as a powerful example to reformers throughout the entire Middle East. On Sunday, the Iraqi people will be joining millions in other parts of the world who now decide their future through free votes.